2007 ANNUAL REPORT



Fort Worth's medical school... and more





LETTER FROM THE PRESIDENT

FISCAL YEAR 2007 was a year of strategic focus and achievement for the University of North Texas Health Science Center at Fort Worth.

From completing a Master Facility Plan that will more than double the size of our campus, to our medical students scoring the best in the United States on the national osteopathic medical board examinations, to growing our research programs, to improving our multispecialty group faculty physician practice, we made great strides in FY 2007.

I am proud of our institution's progress toward becoming a top-10 health science center, and believe we are making an impact on the health and quality of life for the people of Texas and beyond. I hope you read with interest this Annual Report that highlights our successes.

Surb, Anno 20.

SCOTT B. RANSOM President

OVERVIEW OF ACHIEVEMENTS

THE UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE CENTER, Fort Worth's medical school and more, is an educational, research, and clinical care institution located in the city's Cultural District. The campus includes the Texas College of Osteopathic Medicine, the Department of Physician Assistant Studies, the Graduate School of Biomedical Sciences, the School of Public Health and the School of Health Professions.

Founded in 1970, the Health Science Center opened as the Texas College of Osteopathic Medicine and graduated its first class in 1974. A year later TCOM became a state college and joined the University of North Texas. The Graduate School of Biomedical Sciences was established in 1993, and the institution was renamed the University of North Texas Health Science Center.

Today, the Health Science Center has a \$500 million annual impact on the Fort Worth economy. More than 4,000* students have graduated from its various programs, current enrollment* is over 1,100 and there are nearly 2,000* faculty and staff members contributing to the organization's success.

The Health Science Center has also made an impact on the health of its local community. UNT Health, the institution's physician faculty care delivery practice, has 33* clinics in the Fort Worth area and 160* physicians. Annually the clinics receive 385,000 patient visits.

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MISSION

To improve the health and quality of life for the people of Texas and beyond through excellence in education, research, clinical care, and community engagement and to provide national leadership in primary care

VISION

To become a top 10 health science center

VALUES

Compassion, Excellence, Innovation, Integrity, Pride, Teamwork





ADMINISTRATION

GOAL Create a top-10 health science center devoted to developing knowledge and educating professionals to maximize health and quality of life.

- Created a focused strategy to achieve the goals, mission, and vision of the institution.
- Created a Master Facility Plan to double the size of the campus to more than 2 million square feet with input from the campus family, the surrounding neighborhood and Fort Worth civic leaders.
- Named a "Campus Technology Innovator" by Campus Technology Magazine.
- Initiated shared responsibility among faculty and staff to provide clear, reliable, transparent progress reports regularly, and actively strove to improve quality and performance every day.
- Administered the Denison Organizational Culture Survey to define the organizational culture and improve performance.







ACADEMIC AFFAIRS

- GOAL Become a top-10 Health Science Center through academic programs that create knowledge, scientists and healthcare professionals devoted to meeting the critical health needs of Texans and the nation.
- Enrolled 1,153 students, representing the largest student body in our history.
- TCOM students scored best in the U.S. on both levels of COMLEX, the national osteopathic medical board examinations.
- Strengthened the School of Public Health by bringing a visionary new dean to the helm. The School of Public Health also received seven-year re-accreditation.
- Achieved re-accreditation of the Physician Assistant Studies Program by the Accreditation Review Commission on Education for the Physician Assistant.
- Administered the first annual Comprehensive Student Life Survey and developed various improvement plans in response.
- Received over \$39 million in academic program revenues.
- Ranked in U.S. *News & World Report*'s "Top 50 Medical Schools for Primary Care" for the sixth consecutive year.
- Ranked in *Hispanic Business* magazine as one of the "Top 20 Medical Schools for Hispanics" for a second year.
- Earned Texas Academy of Family Physicians' "Medical School Award of Achievement" for the 12th consecutive year.
- Earned top academic awards from American Osteopathic Foundation
 - Educator of the Year Emerging Leader Outstanding Resident of the Year



RESEARCH

GOAL To become the leading health science center devoted to collaborative and translational research focused on critical health needs of Texans and the nation.

- Spent \$26 million on research, doubling our research expenditures since 2002. This rate of growth is the highest for any health science center in Texas.
- Faculty published 172 peer-reviewed articles, and delivered 182 national and international scientific meeting presentations.
- Established the Health Institutes of Texas, providing interdisciplinary research, health information analysis, treatment, and professional training to solve the health care issues of Texans.
- Received \$2.275 million from the State Emerging Technology Fund to start the Center for the Commercialization of Fluorescence Technology, one of its kind in the Southwest.
- Recruited more than a dozen National Institutes of Health-funded scientists.
- Built the infrastructure and partnerships needed for exceptional education, clinical and research programs in cancer. Created a new Institute for Cancer Research to support the Tarrant County community, educate students and conduct world-class research.
- Earned top research award from American Osteopathic Foundation
 Best Researcher







CLINICAL CARE

GOAL To become the preeminent multi-specialty group medical practice in Tarrant County and the health care partner of choice in the community.

- Launched efforts to improve access to care and increase patient satisfaction.
- Improved clinical operations and dramatically increased the financial reserves of UNT Health, the largest multi-specialty physician group in Tarrant County.
- Earned over \$56 million in clinical revenues, surpassing the 2007 goal of \$48 million.
- Modernized physician compensation and established a pay-for-performance plan.
- Began the implementation of a state-of-the-art electronic medical record system.





COMMUNITY ENGAGEMENT

GOAL To create and maintain a partnership with internal and external communities that provides the support necessary to meet institutional goals.

- Raised over \$5 million, achieving the 2007 goal and dramatically exceeding all past annual fundraising efforts.
- Tripled private donations, including unprecedented levels of faculty and staff giving. More than 60% of employees (777 in total) contributed to the annual Campus Pride Campaign, an all time institutional record.
- Established the organizational brand as "Fort Worth's medical school and more" through focused market research.
- Received Fort Worth ISD's "Golden Achievement Award for Partnership Excellence" for the fourth consecutive year.



For more information about the UNT Health Science Center or this report, please contact us at 3500 Camp Bowie Boulevard, Fort Worth, Texas 76107-2699, 817.735.2000, or visit us on the Web at www.hsc.unt.edu